#### Farm Financial Outlook

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NACM Heartland - National Agriculture Retail Credit Exchange Group Ankeny, IA March 2, 2017

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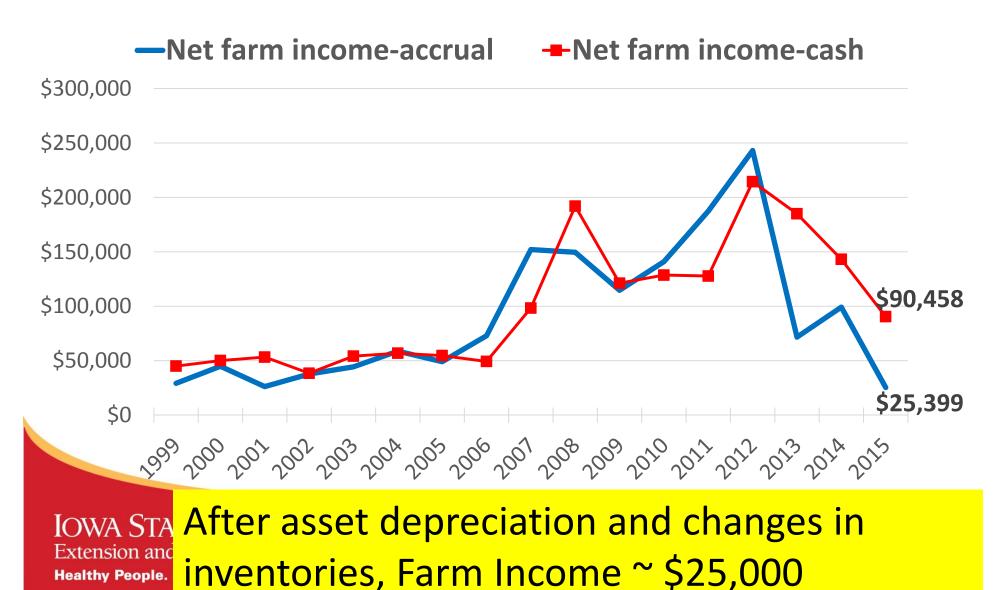
## Main topics

- Farm Financial Situation
- Cost of Production
- Managing Margins
- Farm Bill

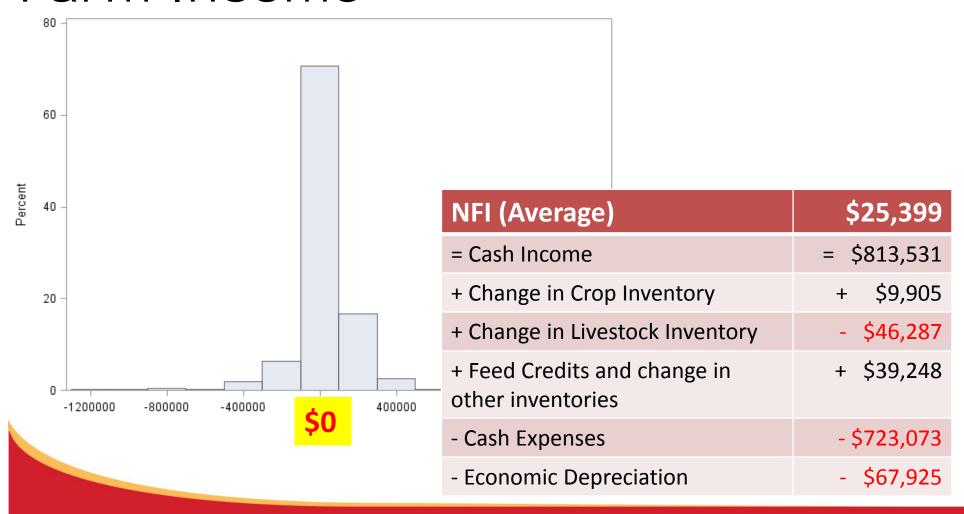
#### Recent Trends

- Low crop prices
- Declining, but lagging input costs
- Low-to-negative profit margins
- Declining Net Farm Income
- Deterioration in Farms':
  - Financial liquidity (hurt most)
  - Financial solvency
- How to manage margins?

# Farm Income in Iowa 1999-2015 (Source: Iowa Farm Business Assoc.)



# Distribution of 2015 Accrued Net Farm Income



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Source: Plastina, A.
Number of farms=558

## Classification Matrix

|                                |  | Solvency: Total Debt-to-Asset Ratio |  |                      |
|--------------------------------|--|-------------------------------------|--|----------------------|
|                                |  | Vulnerable:<br>Above 60%            | Under Watch:<br>Between 30%<br>and 60% | Strong:<br>Under 30% |
|                                | Vulnerable:<br>Below 1.3               |                                     |  |                      |
| Liquidity:<br>Current<br>Ratio | Under Watch:<br>Between 1.3<br>and 2.0 |                                     |  |                      |
|                                | Strong: Over 2.0                       |                                     |  |                      |

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Current Ratio = Current Assets/Current Liabilities
Debt-to-Asset Ratio = Total Liabilities / Total Assets

#### Caveats: Land Value

- Land value: measured at Cost Value (purchase price)
- If Cost Value > Market Value: Solvency underestimated

If Cost Value < Market Value: Solvency overestimated</li>

## January 1, 2015 (316 farms)

|                                |  | Solvency: Total Debt-to-Asset Ratio |  |                      |
|--------------------------------|--|-------------------------------------|--|----------------------|
|                                |  | Vulnerable:<br>Above 60%            | Under Watch:<br>Between 30%<br>and 60% | Strong:<br>Under 30% |
| Liquidity:<br>Current<br>Ratio | Vulnerable:<br>Below 1.3               | 13.3%                               | 13.6%                                  | 2.2%                 |
|                                | Under Watch:<br>Between 1.3<br>and 2.0 | 3.5%                                | 10.4%                                  | 6.3%                 |
|                                | Strong: Over 2.0                       | 1.9%                                | 13.6%                                  | 35.1%                |

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Source: Plastina, A. *Ag Decision Maker* File C1-12 N=316

## January 1, 2016 (316 farms)

|                                |  | Solvency: Total Debt-to-Asset Ratio |  |                      |
|--------------------------------|--|-------------------------------------|--|----------------------|
|                                |  | Vulnerable:<br>Above 60%            | Under Watch:<br>Between 30%<br>and 60% | Strong:<br>Under 30% |
| Liquidity:<br>Current<br>Ratio | Vulnerable:<br>Below 1.3               | <b>17.7%</b> (+4.3%)                | <b>15.5%</b> (+1.9%)                   | <b>2.9%</b> (+0.7%)  |
|                                | Under Watch:<br>Between 1.3<br>and 2.0 | <b>3.2%</b> (-0.3%)                 | <b>10.8%</b> (+0.4%)                   | <b>7.0%</b> (+0.7%)  |
|                                | Strong: Over 2.0                       | <b>1.6%</b> (-0.3%)                 | <b>10.8%</b> (-2.8%)                   | <b>30.7%</b> (-4.4%) |

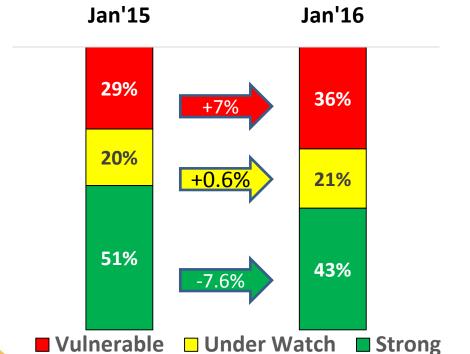
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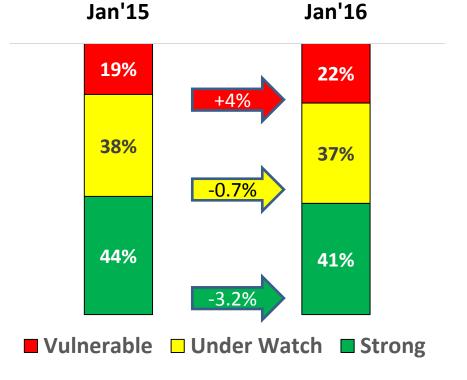
Source: Plastina, A. *Ag Decision Maker* File C1-12 N=316

# Changes in Liquidity and Solvency Ratings (Jan 2015 vs Jan 2016)

#### **Liquidity (Current Ratio)**



#### Solvency (Debt-to-Asset Ratio)

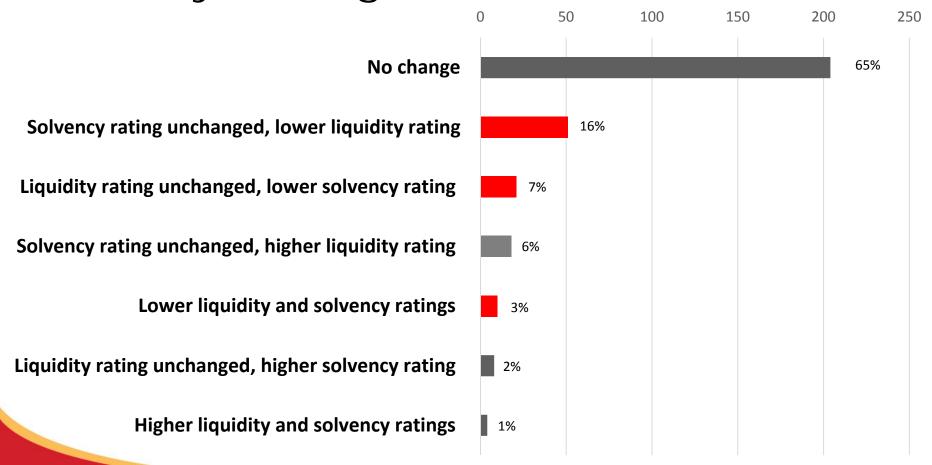


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Current Ratio = Current Assets/Current Liabilities Debt-to-Asset Ratio = Total Liabilities / Total Assets Source: Plastina, A. *Ag Decision Maker* File C1-12 N=316

# Summary of Changes in Liquidity and Solvency Ratings: Jan 2015 – Jan 2016



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NO change in Rating does NOT mean NO change in Liquidity or Solvency

### Working capital: burn rate in 2015

| Liquidity Rating<br>Jan'15 | Liquidity Rating<br>Jan'16 | Change in<br>Working<br>Capital (\$) | % Change vs. Jan'15 | Number of Farms |
|----------------------------|----------------------------|--------------------------------------|---------------------|-----------------|
| Vulnerable                 | Vulnerable                 | -42,752                              | -45%                | 77              |
| Vulnerable                 | Under Watch                | 68,959                               | 256%                | 13              |
| Vulnerable                 | Strong                     | 141,641                              | 141%                | 2               |
| Under Watch                | Vulnerable                 | -326,265                             | -66%                | 28              |
| Under Watch                | Under Watch                | -75,857                              | -22%                | 29              |
| Under Watch                | Strong                     | 129,166                              | 42%                 | 7               |
| Strong                     | Vulnerable                 | -356,407                             | -79%                | 9               |
| Strong                     | Under Watch                | -169,874                             | -45%                | 24              |
| Strong                     | Strong                     | -71,937                              | -10%                | 127             |
| All Farms                  |                            | -91,658                              | -24%                | 316             |

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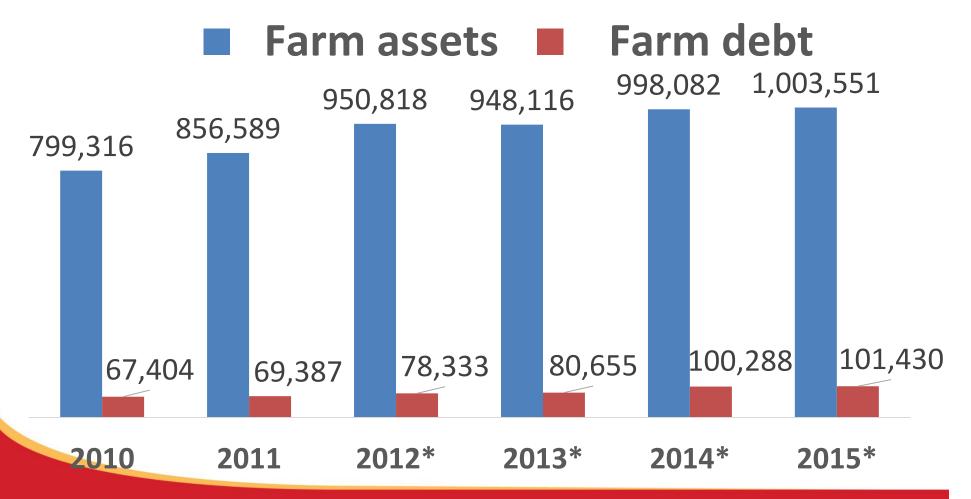
Source: Plastina, A. Ag Decision Maker File C1-12

N=316

#### Farm Finances in 2015

- Wide variability in financial performance of lowa farm operations
- On average, farms burned through \$92,000 of working capital in 2015
- Between Jan 1 2015 and Jan 1 2016:
  - 65% maintained their liquidity and solvency rating
  - 26% LOWER liquidity and/or solvency rating
- Successful farms: production mix, marketing, costs, yields

# US principal farm operator: average \$ per household



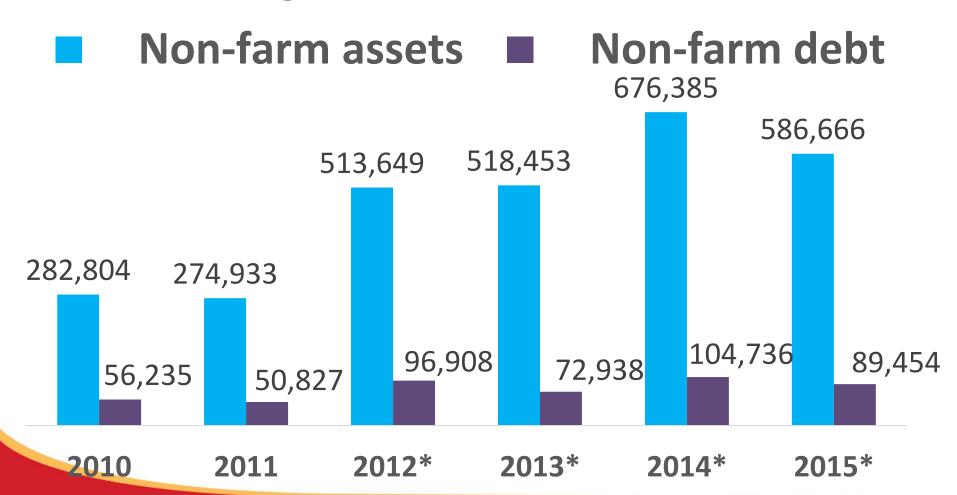
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Source: USDA/ERS. Feb 2017 \*Change in methodology

# US principal farm operator: average \$ per household



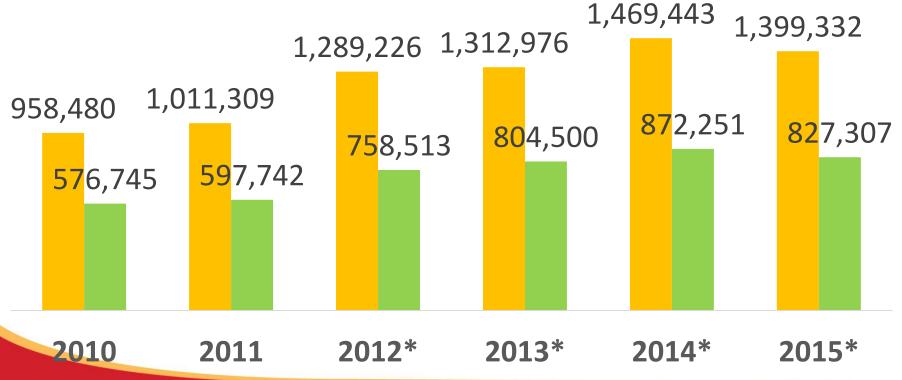
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Source: USDA/ERS. Feb 2017 \*Change in methodology

# US principal farm operator Net Worth: \$ per household

- Household net worth Average
- Household net worth Median

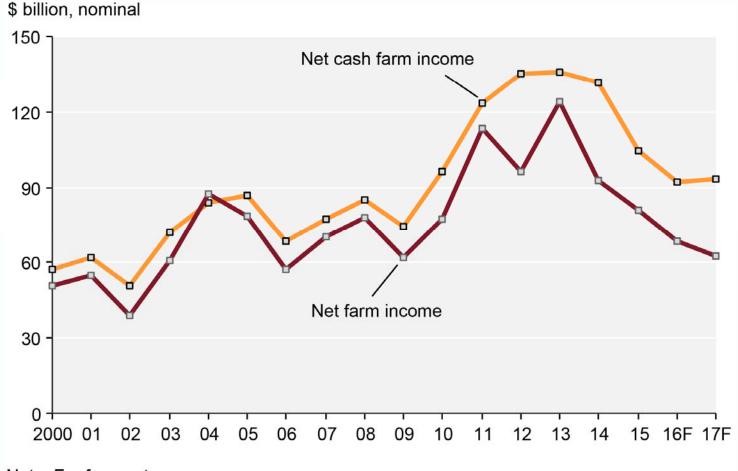


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Source: USDA/ERS. Feb 2017 \*Change in methodology

#### Net farm income and net cash farm income, 2000-2017F





Note: F = forecast.

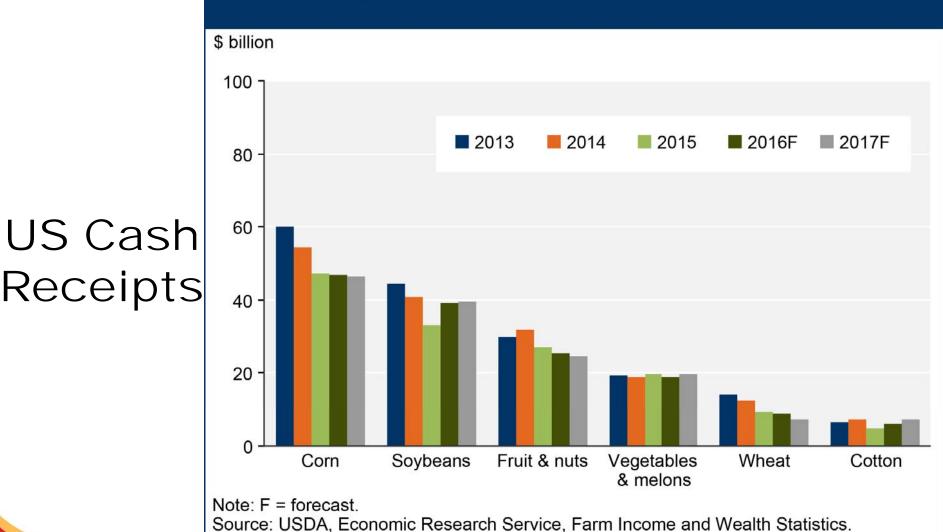
Source: USDA, Economic Research Service, Farm Income and Wealth Statistics.

Data as of February 7, 2017.

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Receipts

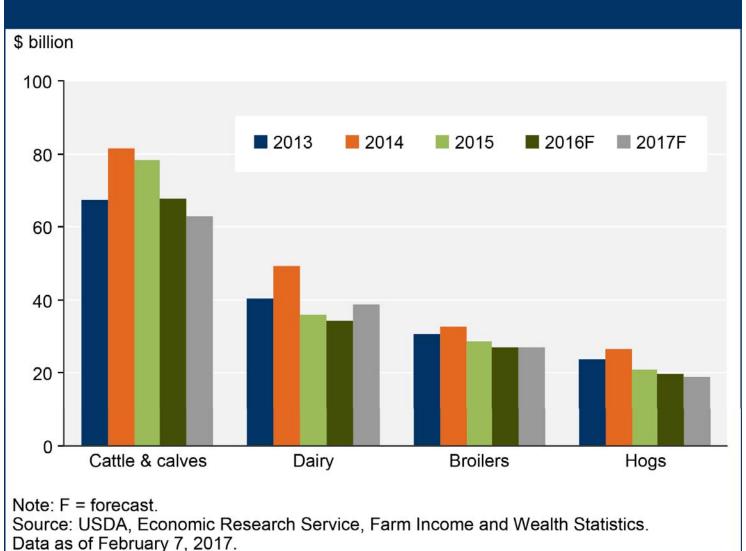
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Data as of February 7, 2017.

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US Cash Receipts

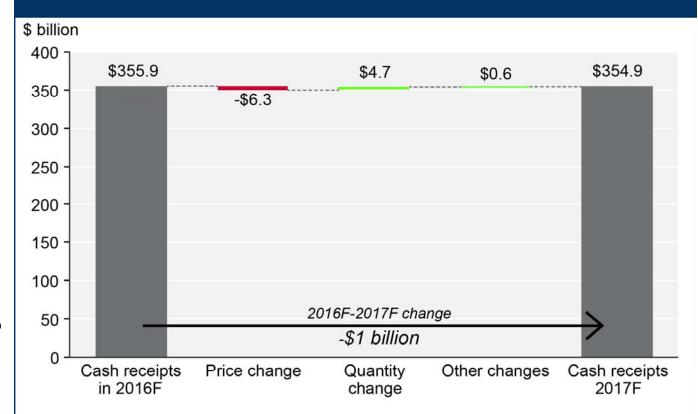
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## Change in US Cash Receipts

#### Change in farm cash receipts, 2016F-2017F, by component of change



Note: F = forecast. Other changes include price/quantity changes in "all other crops" (excluding sugarcane and sugarbeets), proso millet, and miscellaneous animals/products for which data are not available.

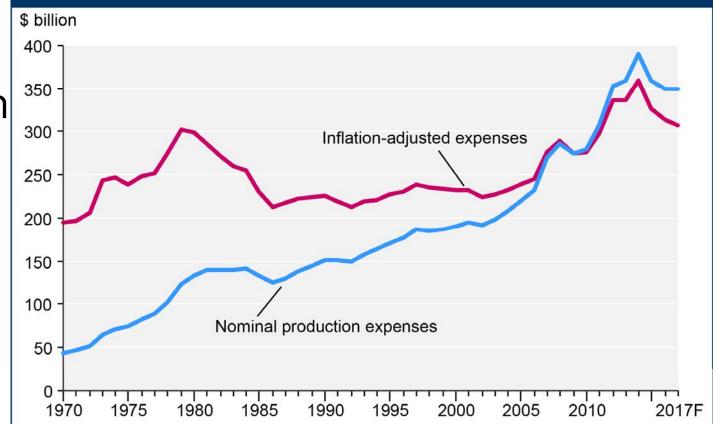
Source: USDA, Economic Research Service, Farm Income and Wealth Statistics. Data as of February 7, 2017.

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# Farm Production Expenses (flat!)

#### Nominal and inflation-adjusted farm production expenses, 1970-2017F



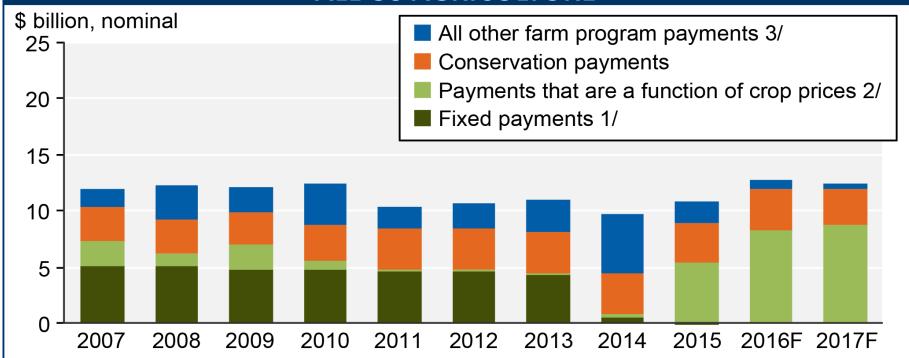
Note: F = forecast; data for 2016 and 2017 are forecasts. Values are adjusted for inflation using the chain-type GDP deflator, 2009=100.

Source: USDA, Economic Research Service, Farm Income and Wealth Statistics. Data as of February 7, 2017.

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## Government farm program payments to farm producers, 2007-2017F ALL US AGRICULTURE



Note: F = forecast.

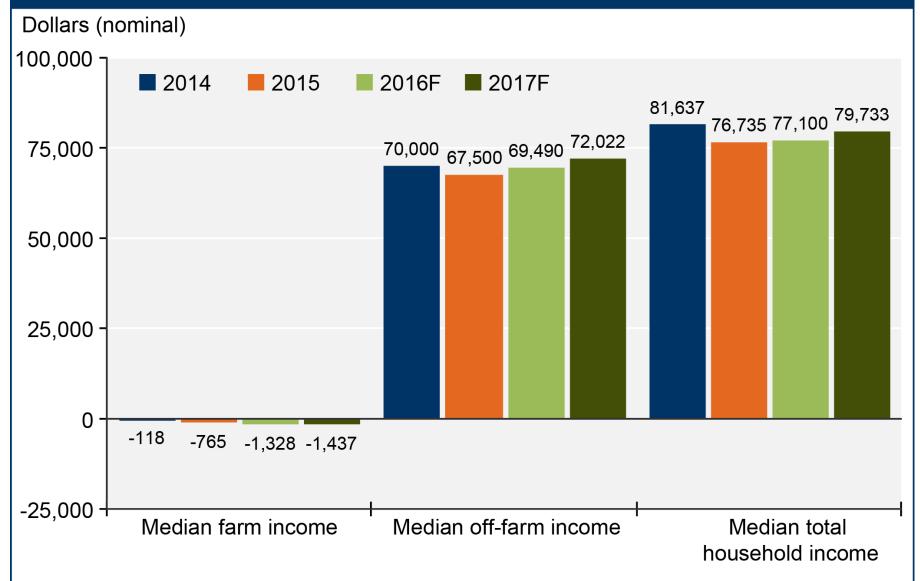
1/ Includes direct fixed payments portion of Direct and Counter-Cyclical Program (DCP) and Cotton Transition Assistance Program (CTAP) payments. CTAP was designed to make payments only in 2014 and 2015.

2/ Includes counter-cyclical payments (CCP), average crop revenue election (ACRE) payments, loan deficiency payments, marketing loan gains, and certificate exchange gains. The certificate exchange program (CEG) ended after making payments for the 2009 crop year but was restored beginning with the 2015 crop year. CCP and ACRE were not continued in the 2014 Farm Bill. Price loss coverage (PLC) and agricultural risk coverage (ARC) payments began in 2015.

3/ All other payments include supplemental and ad hoc disaster assistance, tobacco transition, and dairy programs.

Source: USDA, Economic Research Service, Farm Income and Wealth Statistics.

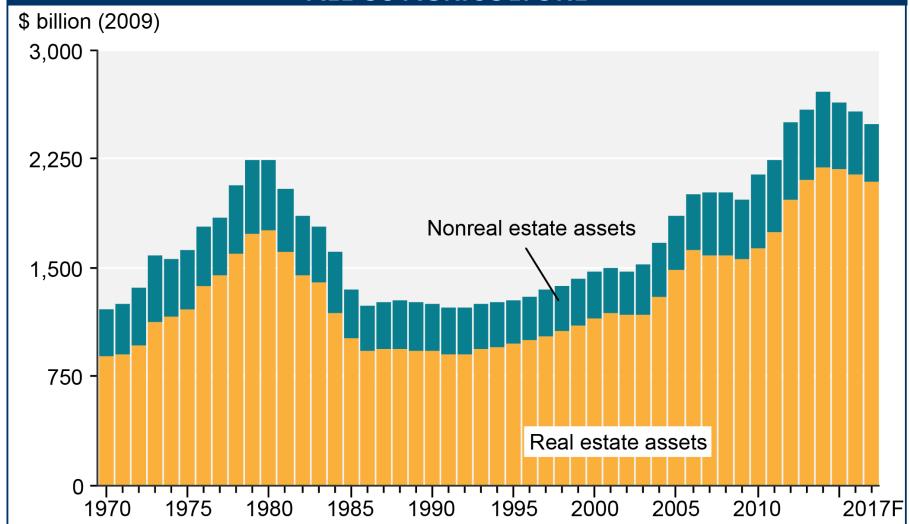
## Median farm income, median off-farm income, and median total income of farm operator households, 2014-2017F ALL US AGRICULTURE



Note: F = forecast.

Source: USDA, Economic Research Service and National Agricultural Statistics Service, Agricultural Resource Management Survey. Data as of February 7, 2017.

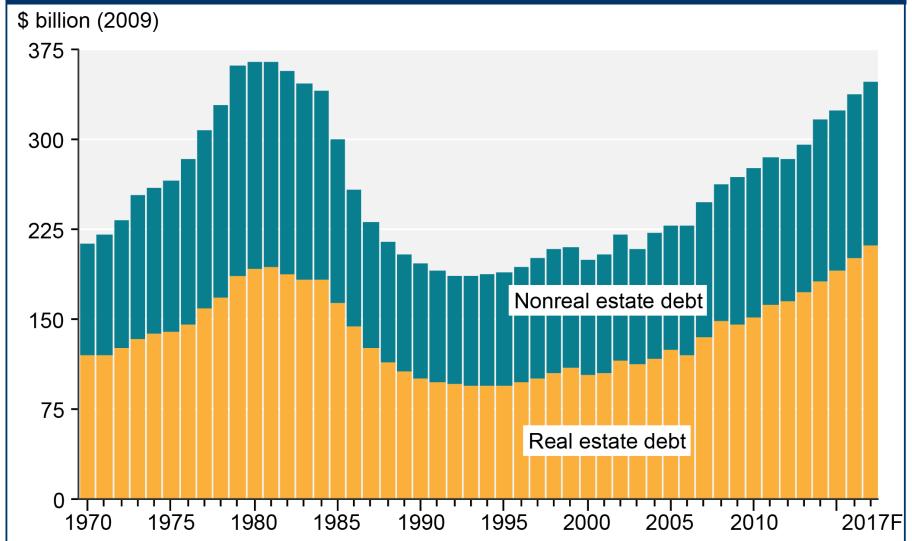
## Farm sector assets, inflation adjusted, 1970-2017F ALL US AGRICULTURE



Note: F = forecast; data for 2016 and 2017 are forecasts. The GDP chain-type price index is used to convert the nominal (current-dollar) statistics to real (inflation adjusted) amounts (2009=100).

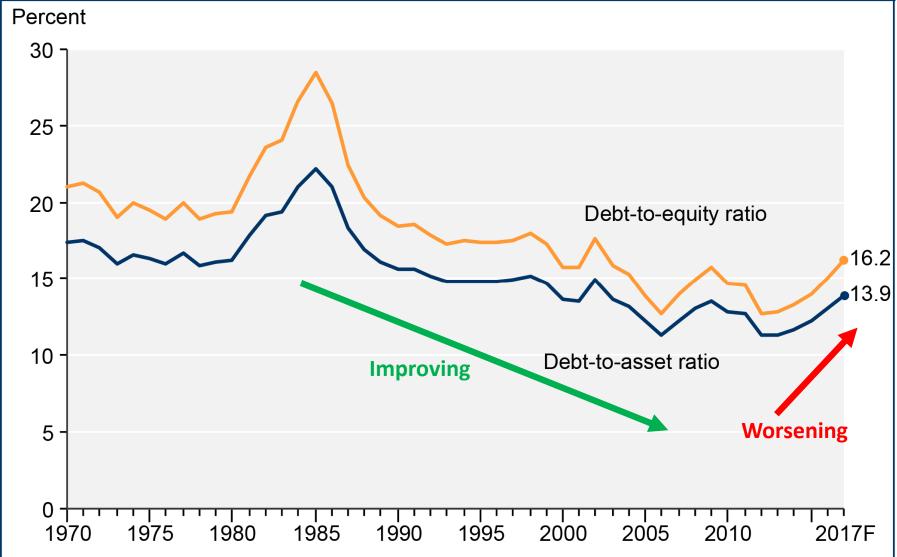
Source: USDA, Economic Research Service, Farm Income and Wealth Statistics.

## Farm sector debt, inflation adjusted, 1970-2017F ALL US AGRICULTURE



Note: F = forecast. The GDP chain-type price index is used to convert the nominal (current-dollar) statistics to real (inflation adjusted) amounts (2009=100). Source: USDA, Economic Research Service, Farm Income and Wealth Statistics.



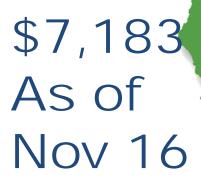


Note: F = forecast; data for 2016 and 2017 are forecasts.

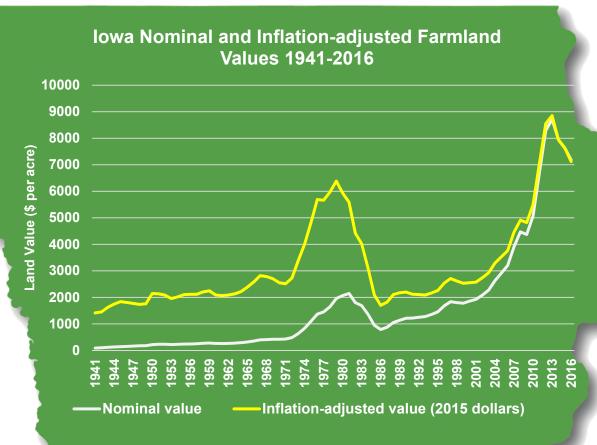
Source: USDA, Economic Research Service, Farm Income and Wealth Statistics.

## **AVERAGE VALUES**

all farmland 1941-2016



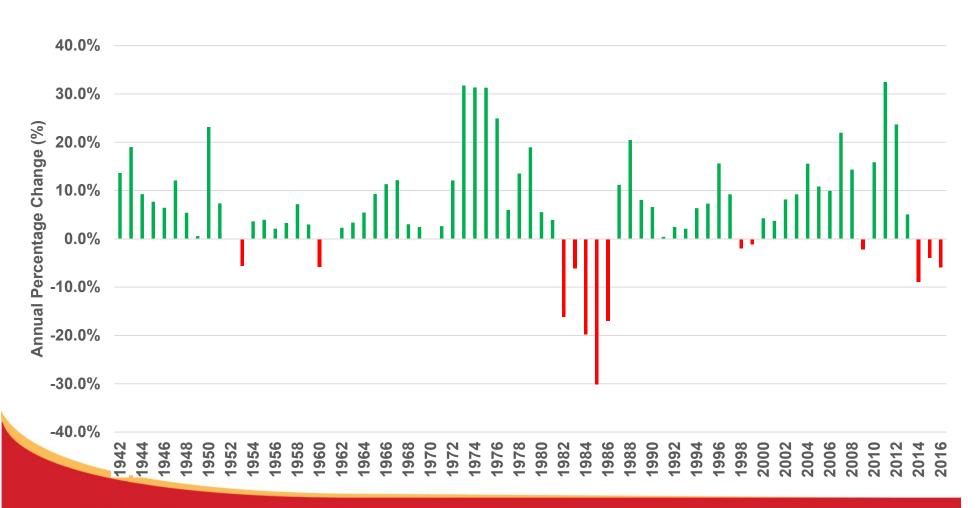
-5.9%



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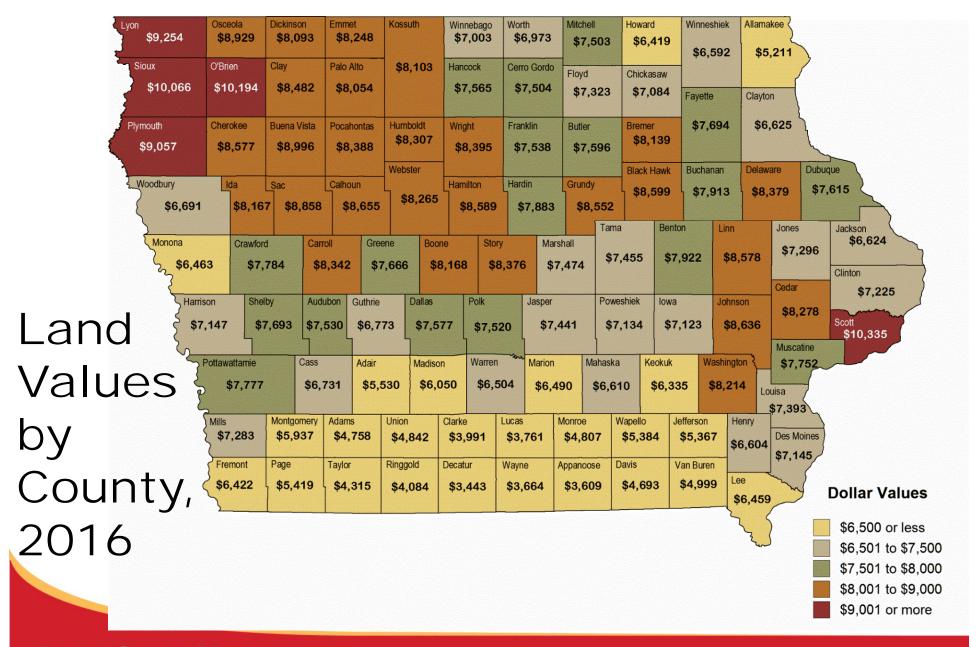
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#### % Change in Nominal Iowa Farmland Values 1942-2016



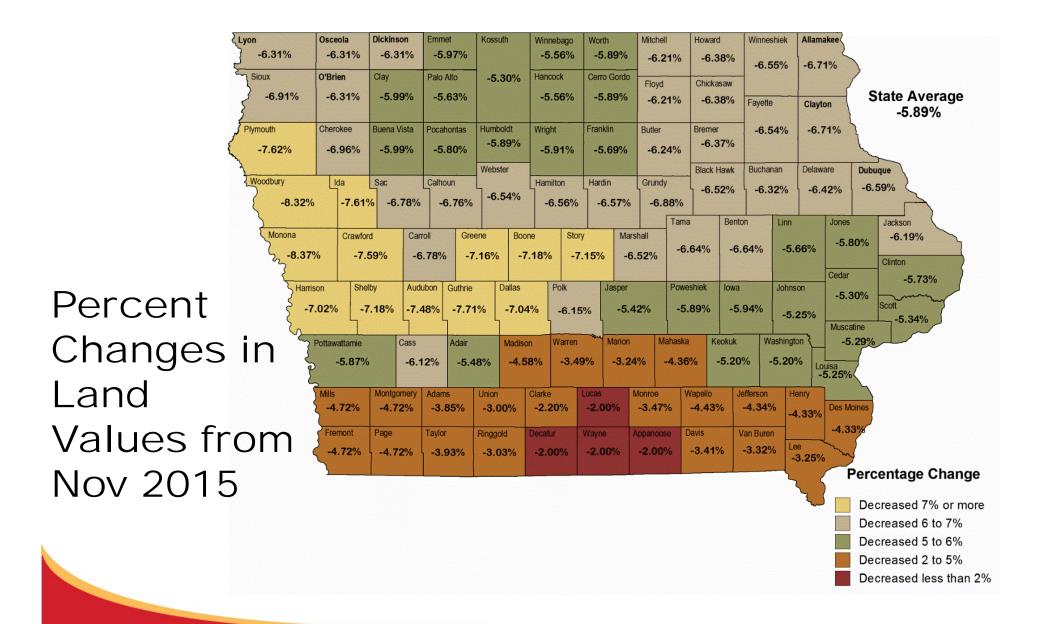
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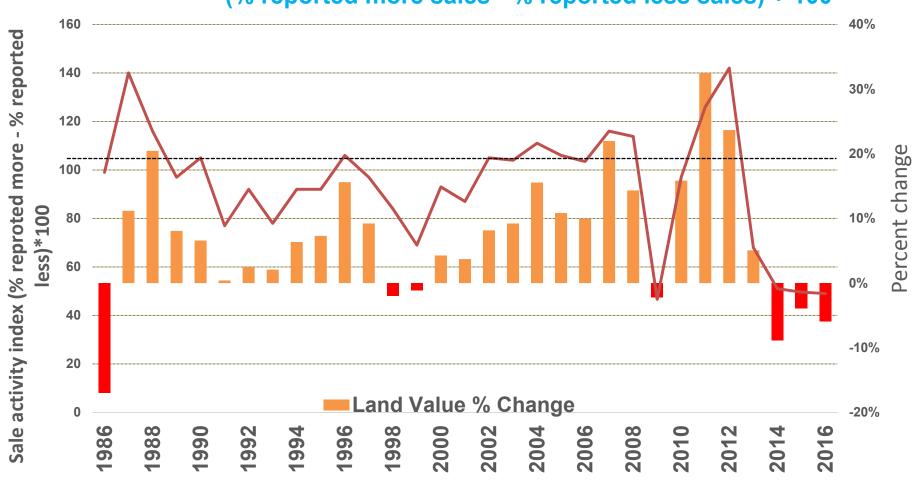
#### ISU Land Value Tool

http://www.card.iastate.edu/land-value/charts/

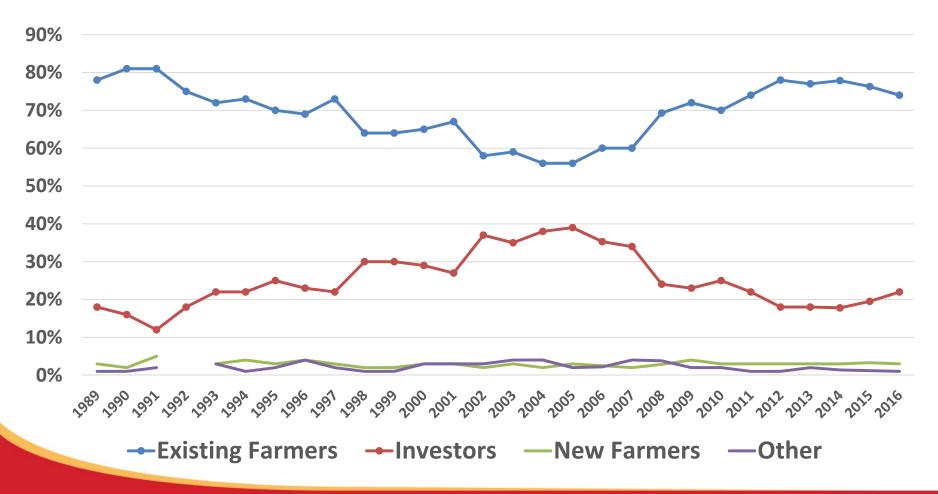
## Farmland supply tends to be tighter in down years

ISU sale activity index and percent change in lowa land value, 1986-2016

(% reported more sales - % reported less sales) + 100



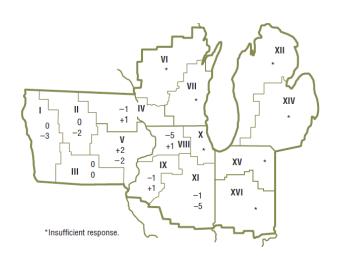
# Iowa Farmland Purchases by Buyer Types 1989-2016



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# Land Values: 7<sup>th</sup> District FED-Chicago



#### Percent change in dollar value of "good" farmland

*Top:* October 1, 2016 to January 1, 2017 *Bottom:* January 1, 2016 to January 1, 2017

|                  | October 1, 2016<br>to<br>January 1, 2017 | January 1, 2016<br>to<br>January 1, 2017 |
|------------------|--|--|
| Illinois         | -1                                       | -2                                       |
| Indiana          | -2                                       | +2                                       |
| lowa             | 0  | -2                                       |
| Michigan         | -1                                       | -8                                       |
| Wisconsin        | -2                                       | +3                                       |
| Seventh District | -1                                       | -1                                       |

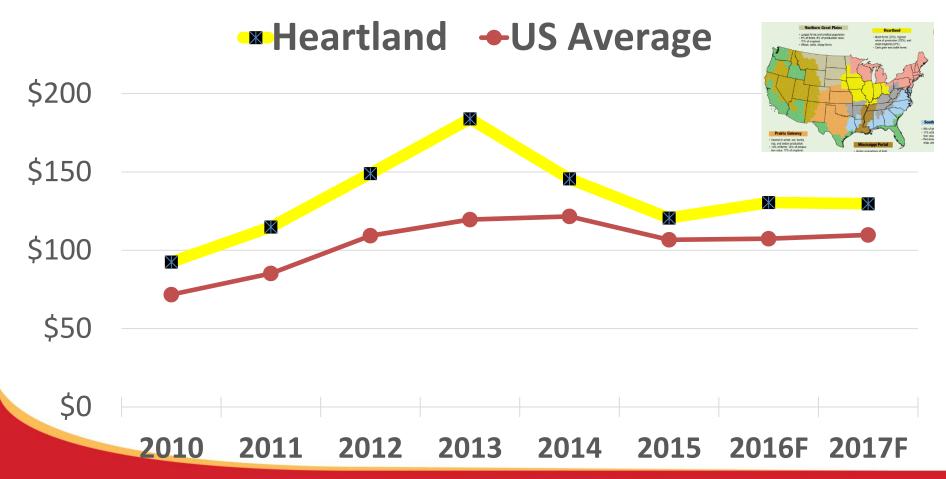
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Source: Federal Reserve Bank of Chicago

Feb 2017

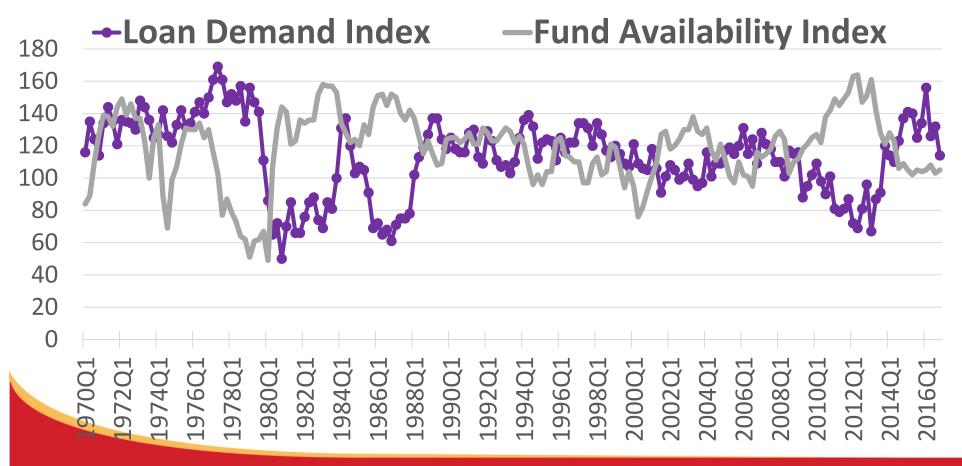
# Farm business average net cash income (nominal \$1,000)



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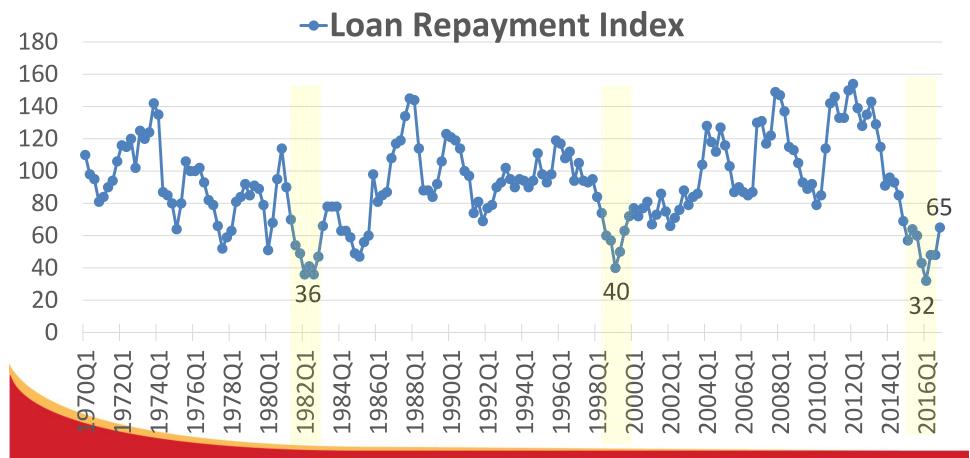
# Credit Conditions at 7<sup>th</sup> District Agricultural Banks



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Source: Federal Reserve Bank of Chicago Feb 2017

# Credit Conditions at 7<sup>th</sup> District Agricultural Banks



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Source: Federal Reserve Bank of Chicago Feb 2017

# U.S. Corn Supply and Use

|                      |              | 2013   | 2014   | 2015   | 2016   | 2017   |
|----------------------|--------------|--------|--------|--------|--------|--------|
| Area Planted         | (mil. acres) | 95.4   | 90.6   | 88.0   | 94.0   | 90.0   |
| Yield                | (bu./acre)   | 158.1  | 171.0  | 168.4  | 174.6  | 170.7  |
| Production           | (mil. bu.)   | 13,829 | 14,216 | 13,602 | 15,148 | 14,065 |
| Beg. Stocks          | (mil. bu.)   | 821    | 1,232  | 1,731  | 1,737  | 2,320  |
| Imports              | (mil. bu.)   | 36     | 32     | 67     | 55     | 50     |
| Total Supply         | (mil. bu.)   | 14,686 | 15,479 | 15,401 | 16,940 | 16,435 |
| Feed & Residual      | (mil. bu.)   | 5,040  | 5,280  | 5,131  | 5,600  | 5,450  |
| Ethanol              | (mil. bu.)   | 5,124  | 5,200  | 5,206  | 5,350  | 5,400  |
| Food, Seed, & Other  | (mil. bu.)   | 1,369  | 1,401  | 1,429  | 1,445  | 1,470  |
| Exports              | (mil. bu.)   | 1,920  | 1,867  | 1,898  | 2,225  | 1,900  |
| Total Use            | (mil. bu.)   | 13,454 | 13,748 | 13,664 | 14,620 | 14,220 |
| Ending Stocks        | (mil. bu.)   | 1,232  | 1,731  | 1,737  | 2,320  | 2,215  |
| Season-Average Price | (\$/bu.)     | 4.46   | 3.70   | 3.61   | 3.40   | 3.50   |

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Source: USDA-WAOB 2013-16, USDA-OCE 2017

U.S. Soybean Supply and Use

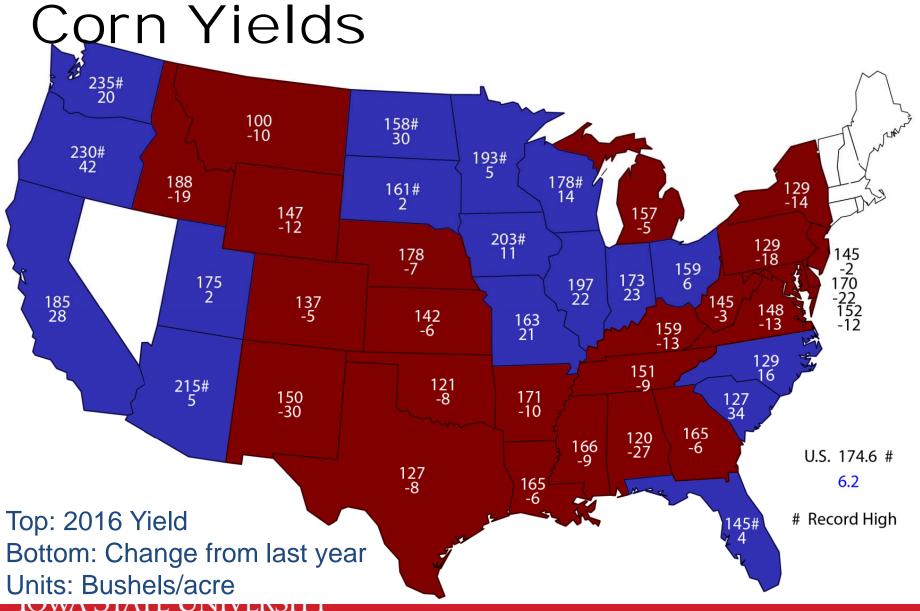
|                      |              | 2013  | 2014  | 2015  | 2016  | 2017  |
|----------------------|--------------|-------|-------|-------|-------|-------|
| Area Planted         | (mil. acres) | 76.8  | 83.3  | 82.7  | 83.4  | 88.0  |
| Yield                | (bu./acre)   | 44.0  | 47.5  | 48.0  | 52.1  | 48.0  |
| Production           | (mil. bu.)   | 3,358 | 3,927 | 3,926 | 4,307 | 4,180 |
| Beg. Stocks          | (mil. bu.)   | 141   | 92    | 191   | 197   | 420   |
| Imports              | (mil. bu.)   | 72    | 33    | 24    | 25    | 25    |
| Total Supply         | (mil. bu.)   | 3,570 | 4,052 | 4,140 | 4,528 | 4,625 |
| Crush                | (mil. bu.)   | 1,734 | 1,873 | 1,886 | 1,930 | 1,945 |
| Seed & Residual      | (mil. bu.)   | 107   | 146   | 122   | 128   | 135   |
| Exports              | (mil. bu.)   | 1,638 | 1,842 | 1,936 | 2,050 | 2,125 |
| Total Use            | (mil. bu.)   | 3,478 | 3,862 | 3,944 | 4,108 | 4,205 |
| Ending Stocks        | (mil. bu.)   | 92    | 191   | 197   | 420   | 420   |
| Season-Average Price | (\$/bu.)     | 13.00 | 10.10 | 8.95  | 9.50  | 9.60  |

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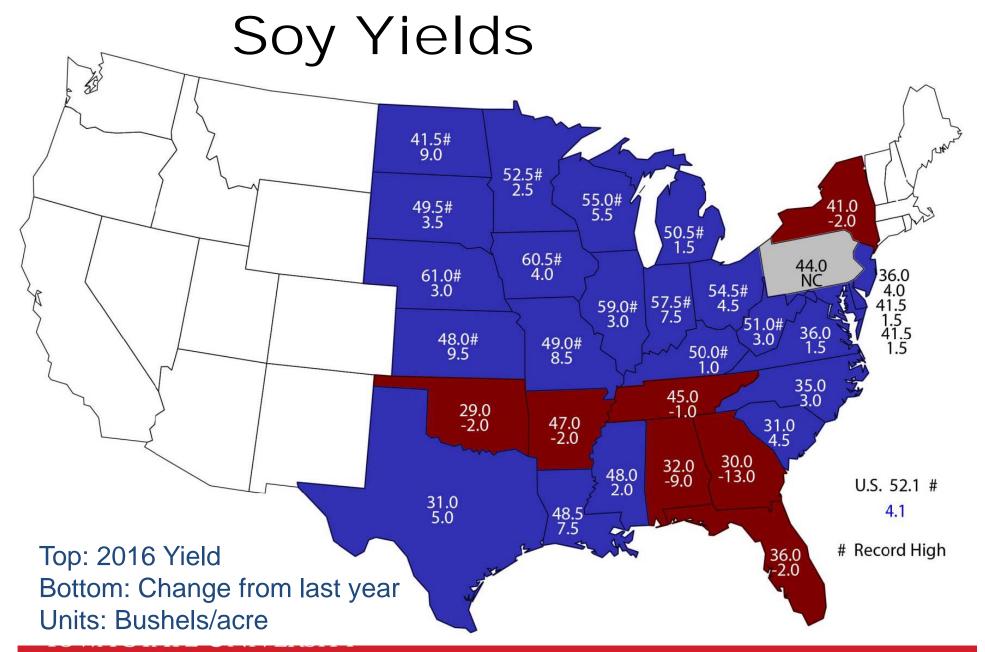
Source: USDA-WAOB 2013-16, USDA-OCE 2017



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Source: USDA-NASS



#### World Corn Production

| Country or            | 2015/16      | 2016/17  | Change from | Change from |
|-----------------------|--------------|----------|-------------|-------------|
| Region                | estimate     | forecast | January 12  | 2015/16     |
|                       | Million Tons |          |             |             |
| World                 | 960.7        | 1,040.2  | 2.28        | 79.5        |
| <b>United States</b>  | 345.5        | 384.8    |             | 39.3        |
| Foreign               | 615.2        | 655.4    | 2.28        | 40.2        |
| Argentina             | 29.0         | 36.5     |             | 7.5         |
| Brazil                | 67.0         | 86.5     |             | 19.5        |
| Mexico                | 26.0         | 26.0     | 1.50        | 0.0         |
| Canada                | 13.6         | 13.2     |             | -0.4        |
| <b>European Union</b> | 58.4         | 60.3     | -0.37       | 1.9         |
| Serbia                | 6.0          | 7.5      |             | 1.5         |
| FSU-12                | 39.8         | 47.6     | 1.06        | 7.8         |
| Ukraine               | 23.3         | 28.0     | 1.00        | 4.7         |
| Russia                | 13.2         | 15.5     |             | 2.3         |
| South Africa          | <b>7.9</b>   | 13.0     |             | 5.1         |
| China                 | 224.6        | 219.6    |             | -5.1        |
| <b>India</b>          | 21.8         | 24.5     | <u></u>     | 2.7         |

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Source: USDA-WAOB

## World Soybean Production

| Country or           | 2015/16    | 2016/17  | <b>Change from</b> | <b>Change from</b> |
|----------------------|------------|----------|--------------------|--------------------|
| Region               | estimate   | forecast | January 12         | 2015/16            |
|                      |            | M        | Iillion Tons       |                    |
| World                | 313.0      | 336.6    | -1.23              | 23.7               |
| <b>United States</b> | 106.9      | 117.2    |                    | 10.4               |
| Foreign              | 206.1      | 219.4    | -1.23              | 13.3               |
| <b>Argentina</b>     | 56.8       | 55.5     | -1.50              | -1.3               |
| Brazil               | 96.5       | 104.0    |                    | 7.5                |
| Paraguay             | 9.2        | 9.2      |                    | 0.0                |
| Ukraine              | 3.9        | 4.3      | 0.28               | 0.3                |
| India                | <b>7.1</b> | 11.5     |                    | 4.4                |
| China                | 11.8       | 12.9     |                    | 1.1                |

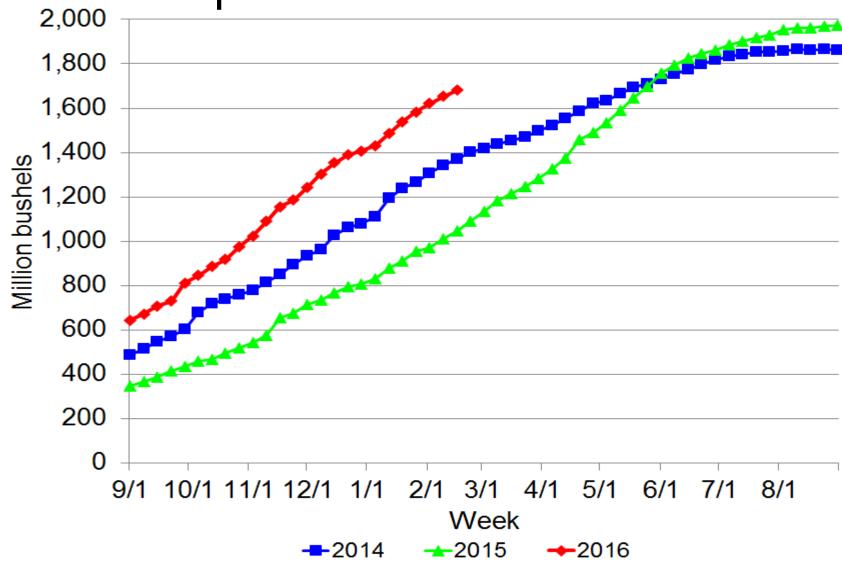
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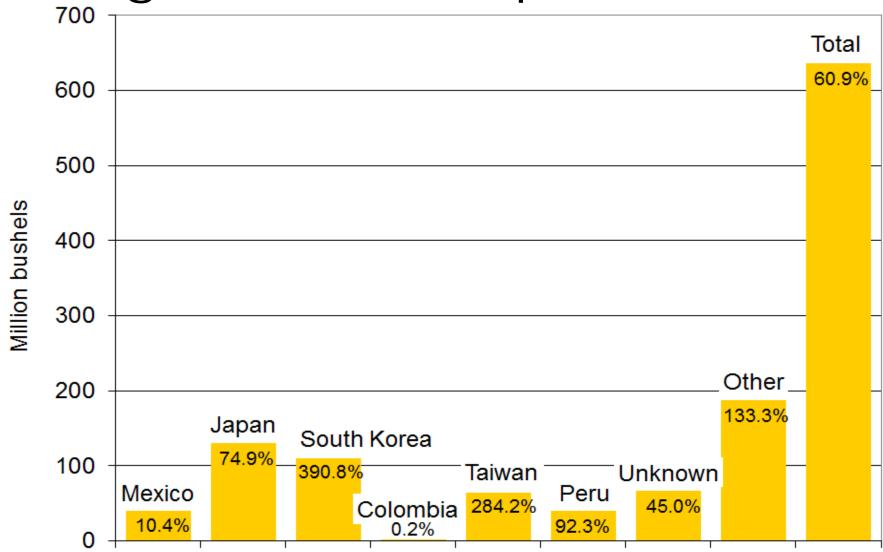
**Healthy People. Environments. Economies.** 

Source: USDA-WAOB

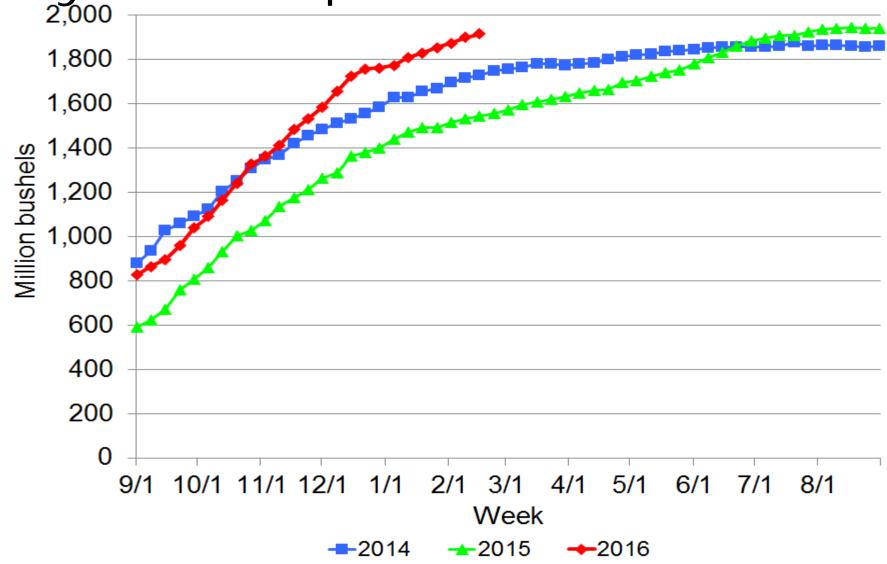
# Corn Export Sales



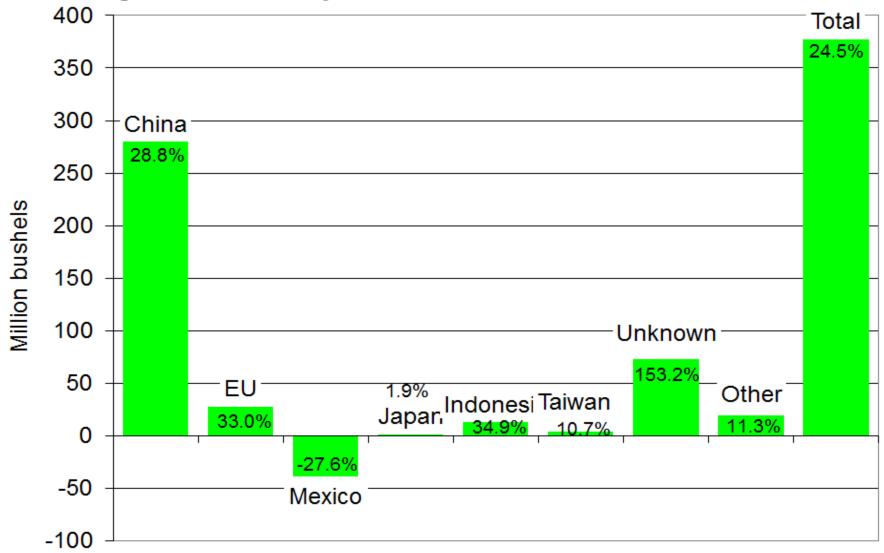
# Change in Corn Export Sales



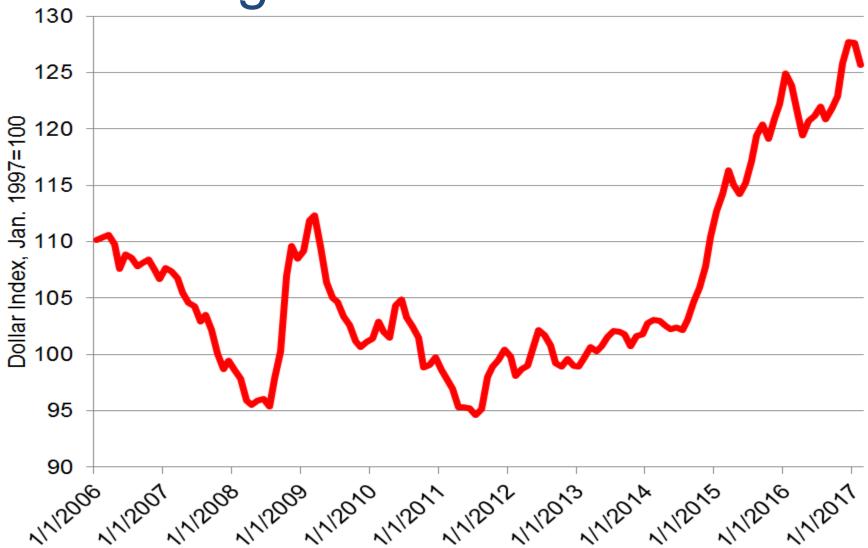
## Soybean Export Sales



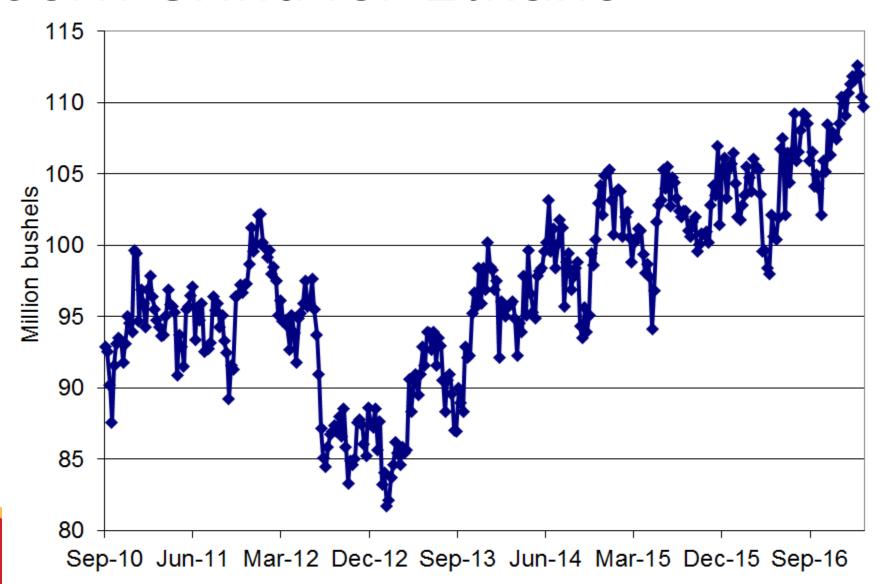
### Change in Soybean Export Sales



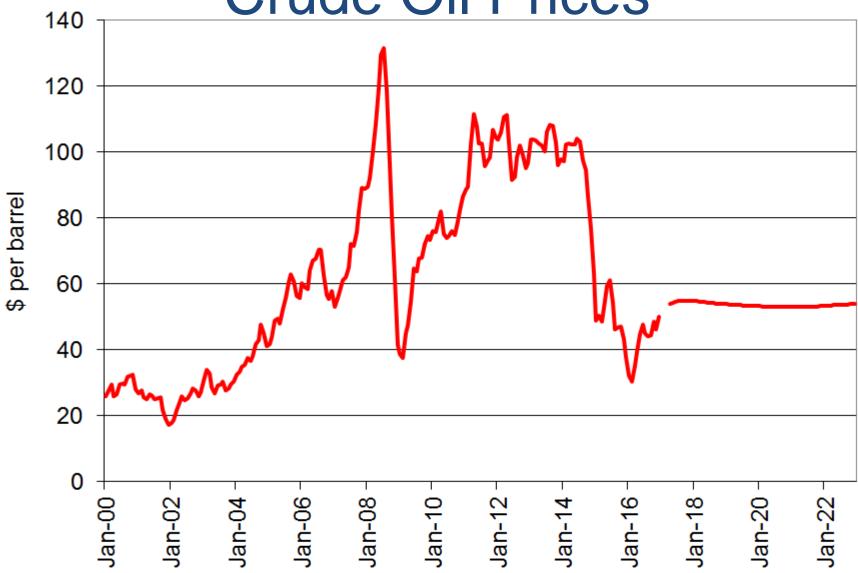
# Strength of the U.S. Dollar



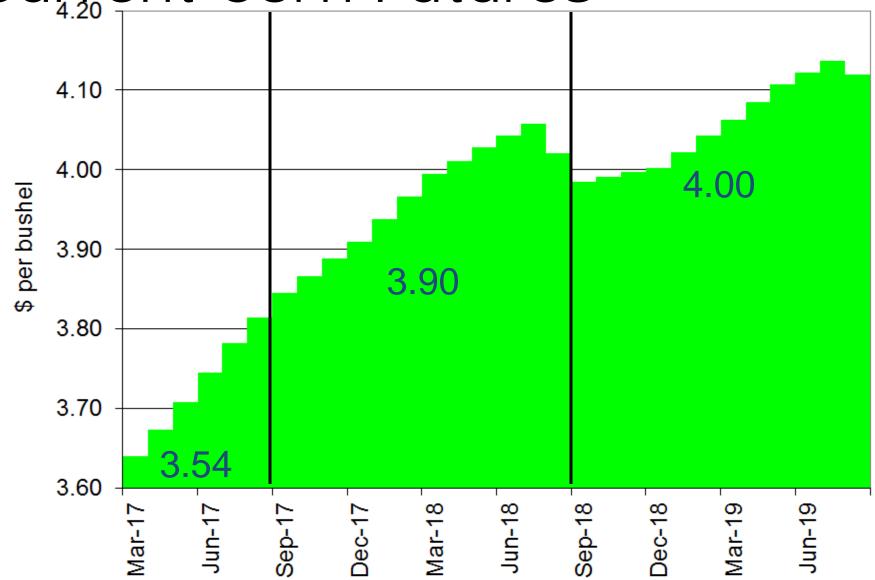
#### Corn Grind for Ethanol







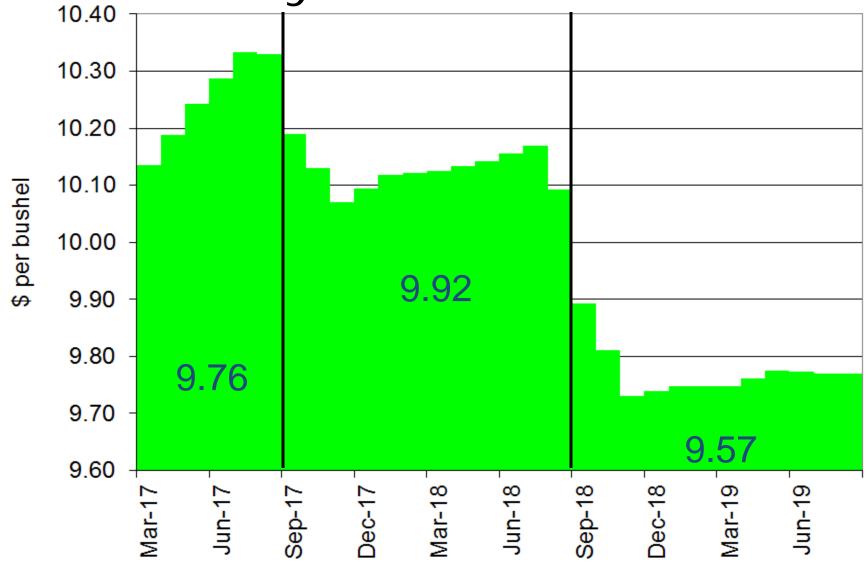
Current Corn Futures



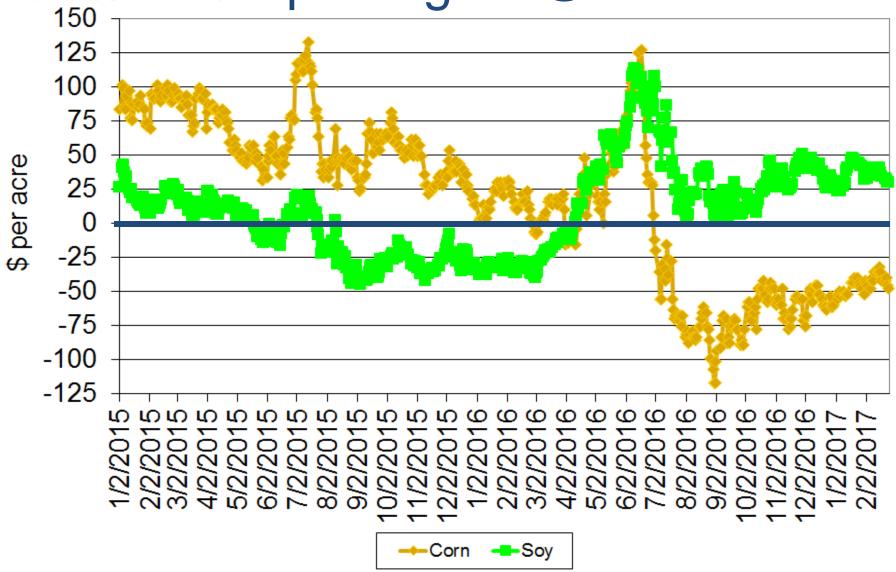
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Source: CME Group, 2/24/2017

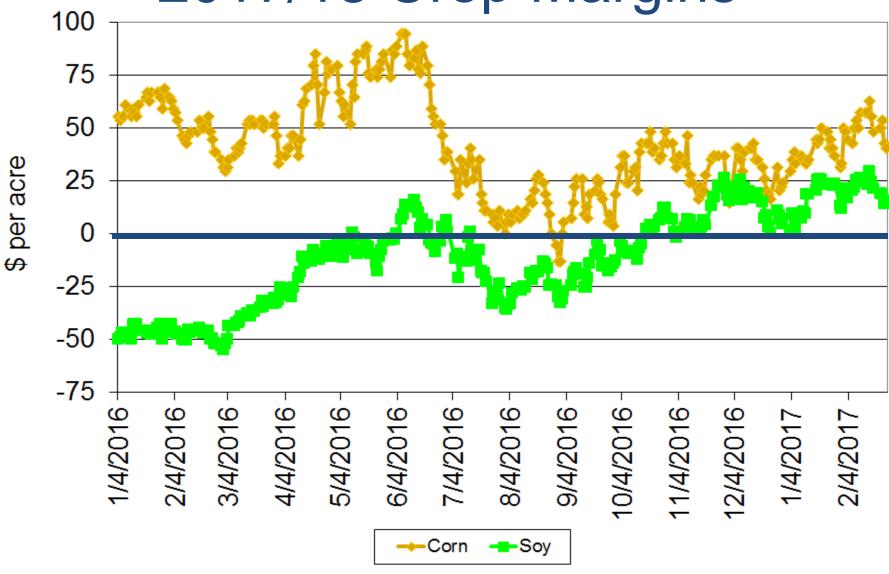
Current Soybean Futures



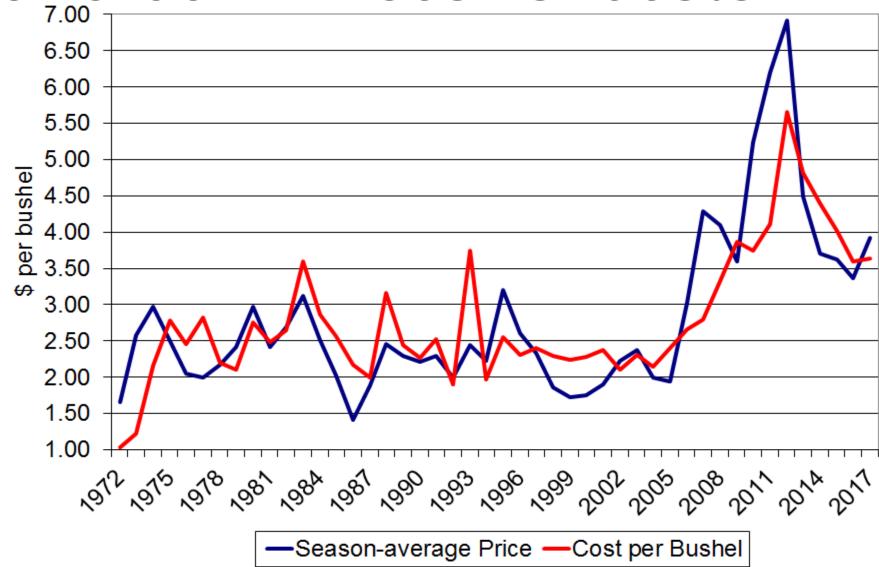
2016/17 Crop Margins @ Actual Yields



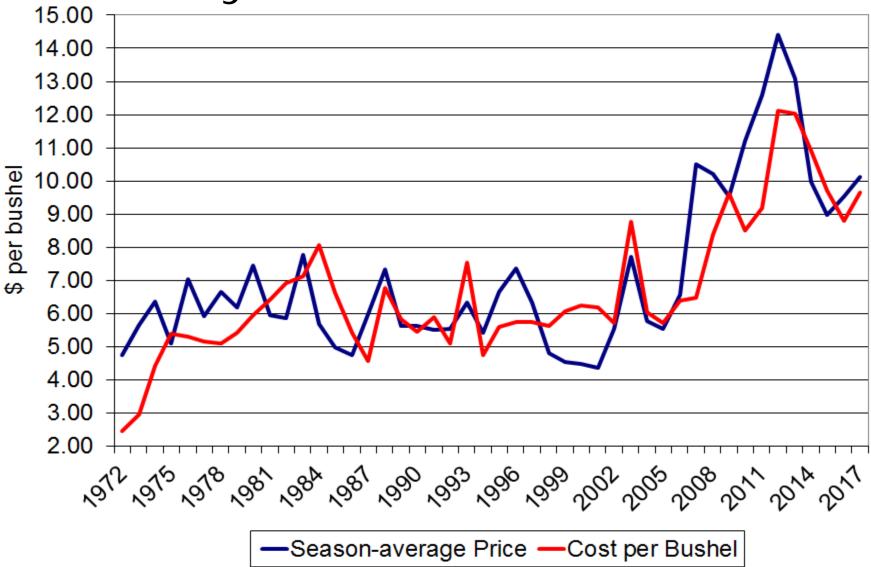
# 2017/18 Crop Margins



#### Iowa Corn Prices vs. Costs

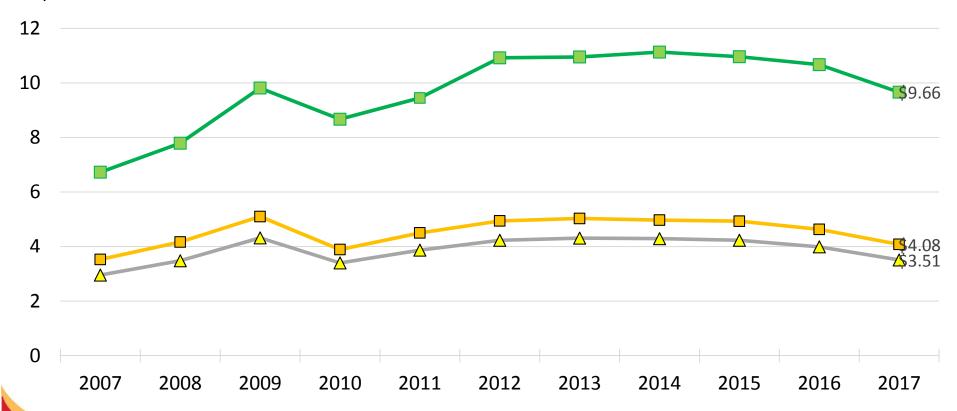


#### Iowa Soybean Prices vs. Costs



### Costs of Crop Production in lowa

\$ per bushel



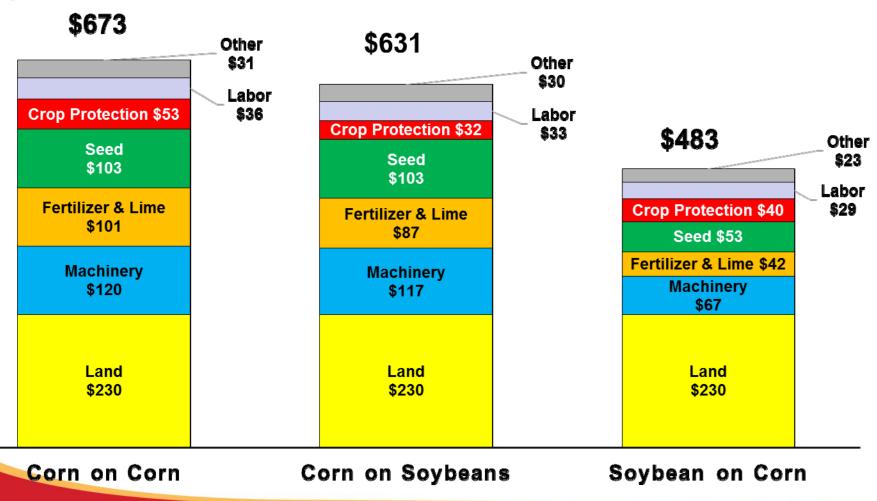
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AgDM File A1-20

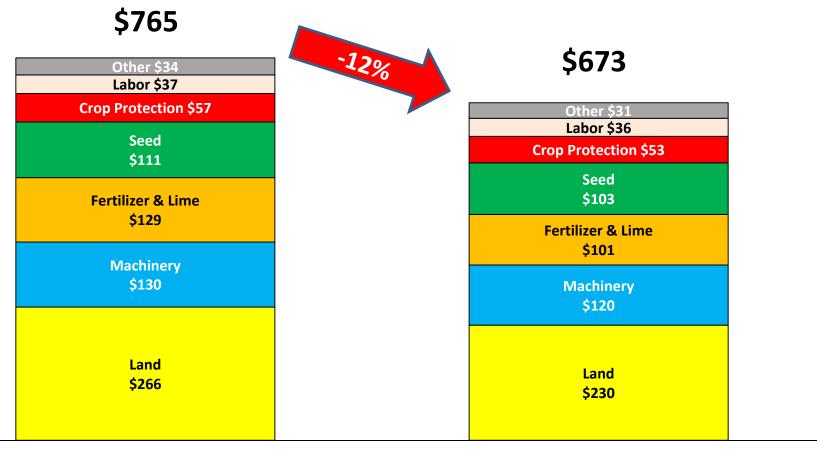
# Costs of Crop Production in Iowa 2017 (\$ per acre)



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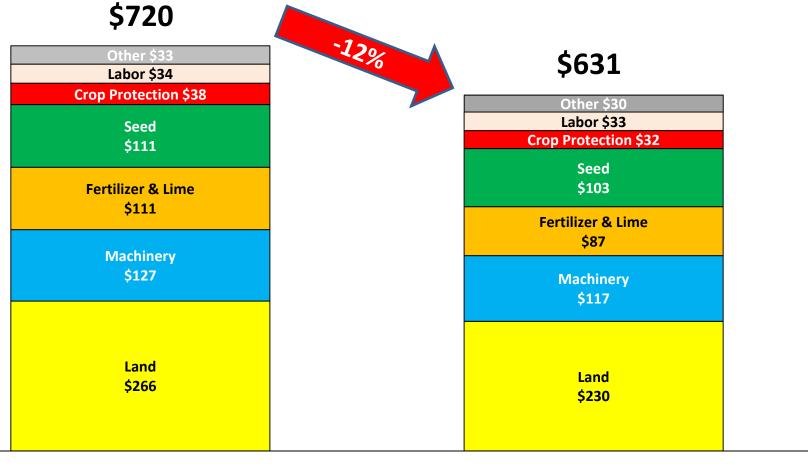
#### Cost of Corn Production in Iowa 2017 Corn following corn (\$ per acre)



2016 2017

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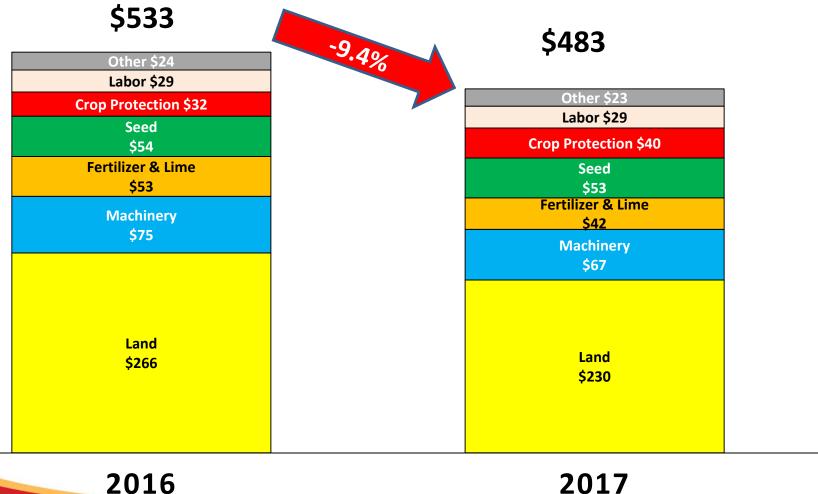
Cost of Corn Production in Iowa 2017 Corn following soybeans (\$ per acre)



2016 2017

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Cost of Corn Production in Iowa 2017 Soybeans following corn (\$ per acre)



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### U.S. Meat Production & Prices

|            | 2016<br>forecast | 2017<br>forecast | Change from January 12 | Change from 2016 |
|------------|------------------|------------------|------------------------|------------------|
| Production |                  | Bill             | ion pounds             |                  |
| Beef       | 25.21            | 26.00            | 0.05                   | 0.79             |
| Pork       | 24.94            | 26.17            | -0.03                  | 1.23             |
| Broilers   | 40.69            | 41.53            | -0.05                  | 0.84             |
| Turkey     | 5.98             | 6.12             |                        | 0.14             |
| Total meat | 97.59            | 100.59           | -0.05                  | 3.00             |
| Prices     |                  | D                | ollars/cwt             |                  |
| Steers     | 120.86           | 112.00           | 2.75                   | -8.86            |
| Hogs       | 46.16            | 43.50            | 4.25                   | -2.66            |
|            |                  |                  | Cents/lb               |                  |
| Broilers   | 84.3             | 84.8             | 2.0                    | 0.4              |
| Turkey     | 117.1            | 107.0            | -2.0                   | -10.1            |

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Source: USDA-WAOB

## U.S. Meat Trade

|                      | 2016           | 2017     | <b>Change from</b> | Change from |
|----------------------|----------------|----------|--------------------|-------------|
|                      | forecast       | forecast | January 12         | 2016        |
|                      | Exports        |          |                    |             |
| Beef                 | 2,550          | 2,715    | 75                 | 165         |
| Pork                 | 5,233          | 5,440    |                    | 207         |
| Broilers             | 6,647          | 6,925    |                    | 278         |
| Turkey               | 568            | 630      |                    | 63          |
| <b>Total poultry</b> | 7,369          | 7,695    |                    | 326         |
| <b>Total meat</b>    | 15,157         | 15,858   | 75                 | 701         |
|                      | <i>Imports</i> |          |                    |             |
| Beef                 | 3,016          | 2,735    | 35                 | -281        |

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Source: USDA-WAOB

# Hog Crush Margin

The Crush Margin is the return after the pig, corn and soybean meal costs.

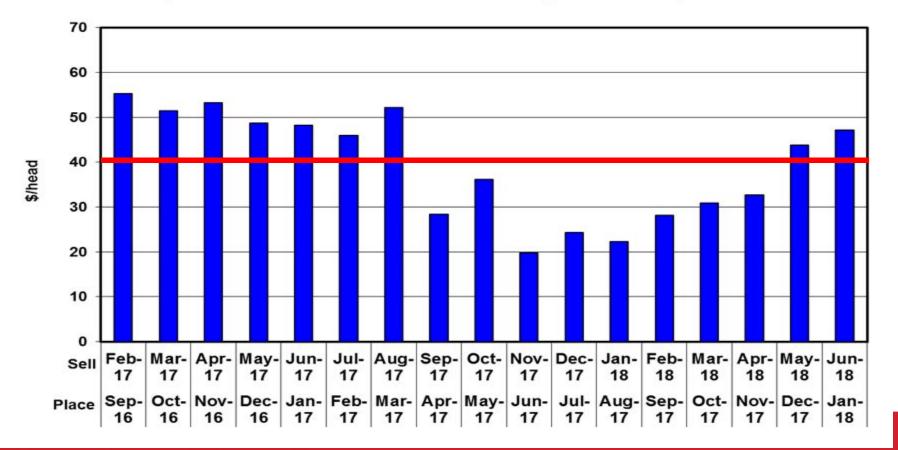
Carcass weight: 200 pounds

Pig price: 50% of 5 mth out lean hog futures

Corn: 10 bushels per pig

Soybean meal: 150 pounds per pig

Projected Wean to Finish Crush Margin, February 22, 2017



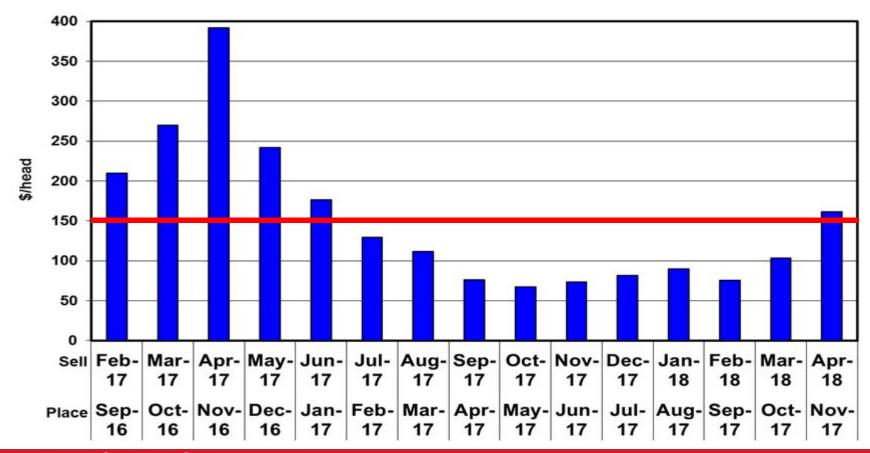
# Cattle Crush Margin

The Crush Margin is the return after the feeder steer and corn costs.

Live weight: 1250 pounds Feeder weight: 750 pounds

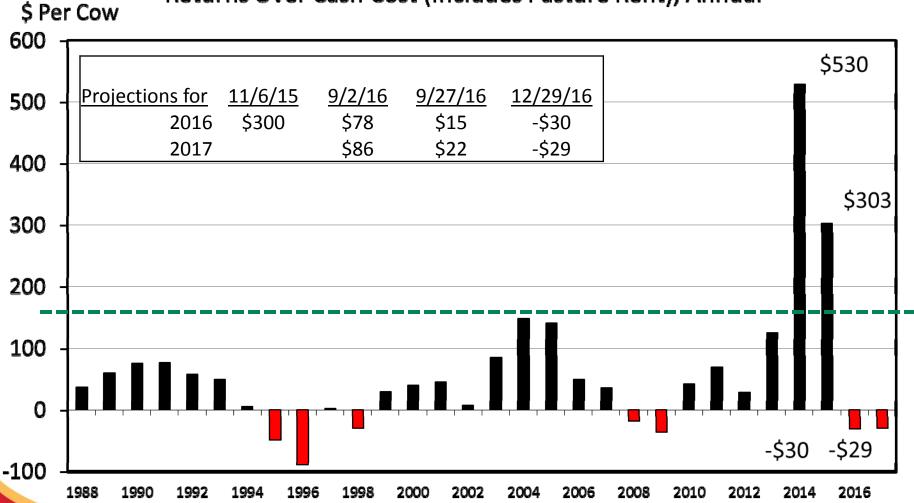
Corn: 50 bushels per head

Projected Yearling to Finish Crush Margin, February 22, 2017



#### ESTIMATED AVERAGE COW CALF RETURNS

Returns Over Cash Cost (Includes Pasture Rent), Annual



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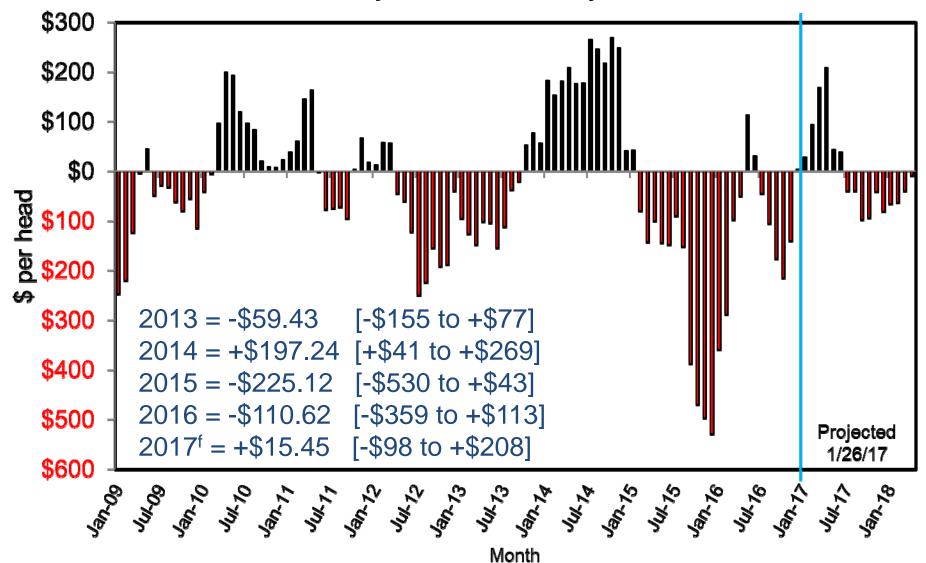
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Data Source: USDA & LMIC, Compiled by LMIC Livestock Marketing Information Center

#### Estimated Returns to Finishing Yearling Steers, Iowa

Historical and Projected with Basis Adjusted Futures



Source: Lee Schulz, Iowa State University

#### Lower incomes might affect...

- Family living expenses /
  Repayment of loans
- Local jobs
- **Local communities**
- Family relations / stress
- **Litigation**

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**ISU Extension and Outreach** 

**Iowa Concern Hotline: 800-447-1985** 

www.extension.iastate.edu/iowaconcern

#### 9 Strategies to manage margins

- Major concern: cash flow / liquidity
- Solvency hit, but less:
  - Declining land values in Iowa
  - Declining machinery values
- Long term problem → strategy for 2-3 years

## Strategies:

- 1. Protect your working capital
- Revise scale of operation and fixed costs over next 2-3 years. In particular:
  - Recent asset purchases
  - Rented land

- Manage taxes: visit with tax advisor
  - Carry back operating losses to obtain tax refunds

## Strategies:

- 2. Avoid cash shortages
- Plan for operating losses (rented land)
- Maintain cash reserves
- Secure operating loan/emergency loan terms
- Be very careful with new capital expenditures

|                     |               | <b>-</b>      |                      |
|---------------------|---------------|---------------|----------------------|
| Costs per acre 2017 | Corn on beans | Corn on corn  | Beans following corn |
| Cash Non-land Costs | \$315-\$370   | \$355-\$410   | \$209-\$220          |
| Land Costs          | \$191-\$270   | \$191-\$270   | \$191-\$270          |
| Non-cash costs      | \$56-\$61     | \$58-\$63     | \$38-\$39            |
| Total Costs         | \$562-\$700   | \$604-\$743   | \$400-\$490          |
| Costs per bushel    | \$3.51-\$3.50 | \$4.17-\$4.01 | \$9.75-\$9.63        |

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Source: File A1-20, Ag Decision Maker

## Strategies:

## 3. Diversify Income

- Add or don't lose non-farm income
- Consider alternative sources of revenue with your assets: custom work, snow removal, truck driving in fall & winter, ???





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## 4. Revise production costs

- Revise production plans, especially for rented land (renegotiate land rent?)
- Can you make changes that generate savings that offset reductions in revenue?
- ↓ N 20 lbs per acre? Savings \$10. If yield ↓ smaller than 2.59 bu/acre @ \$3.86/bu, GO AHEAD! Otherwise, NO GO.
- Switch to seeds with fewer traits (+crop management)? Net savings \$25/acre. If yield ↓ smaller than 6.47 bu/acre @ \$3.86/bu, GO AHEAD! Otherwise, NO GO.
- Seek volume discounts in seeds, chemicals, etc.
- Visit with Agronomist: update your production skills, evaluate

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# Strategies: 5. Actively Manage Risks

- Know your break-even prices
- Design a marketing plan with price and date targets and stick to it
- Lock-in margins whenever possible
- Revise crop insurance (Explore ways to maintain protection while lowering costs)
- Revise use of forward contracts & crop insurance for pre-harvest marketing

- 6. Revise family living expenses
  - Average NFI (2015): \$25,000
  - Average farm size in sample: 800 acres
  - Need ~1,300 acres to afford \$40,000 in living expenses
  - And ~2,250 for \$70,000!
  - Revise family living expenditures:
    - Vacation plans
    - House remodeling plans
      - Truck purchase

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- 7. Secure repayment capacity
- Short repayment schedules reduce cash flow vs. long repayment schedules
- Try to extend repayment schedules on equipment & real estate loans (low interest rates)
- Work a plan with your lender(s) for 2017-2018

## 8. Revise Growth Strategy

Depending on your growth stage:

- Offload unproductive assets
- Downsize
- Slow down growth
- Beginning farmers: wait to buy land
- Align short term needs with long term growth goals

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# 9. Know your ARC/PLC Payments

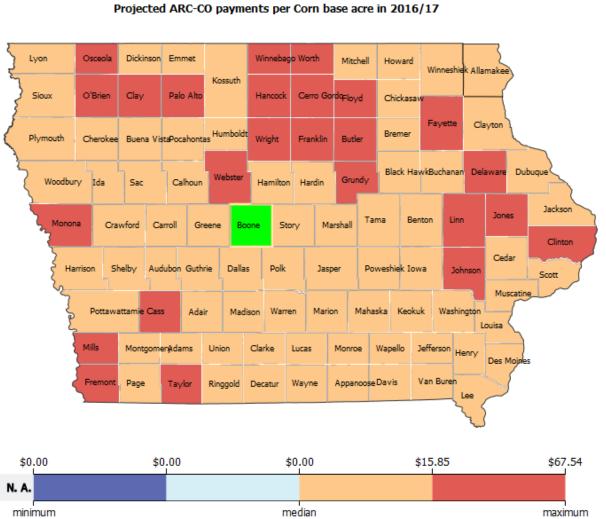
- Payments vary widely across counties and programs
- Check ISU decision tools:
  - ARC-CO payments calculator
  - PLC payments calculator
  - Map of payments by county

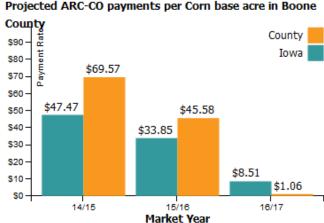
https://www.extension.iastate.edu/agdm/info/farmbill.html http://card.iastate.edu/tools/farm-bill/arc-plc/

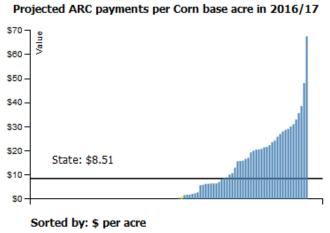
# ARC-CO Projected Payments

- Last updated: 03-01-2017
- Prices updated: 02-09-2017
- Yields: 2014/15 and 2015/16 ARC-CO payments use Official FSA Yields updated 10-14-2016; 2016/17 ARC-CO payment use Official NASS yields updated 02-23-2017.

# ARC-CO CORN Proj. Payments Oct 2017 (for 2016/17)







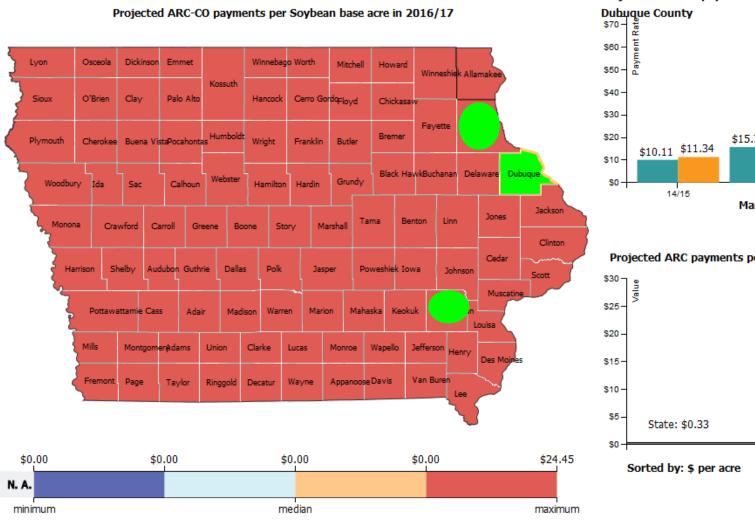
# ARC-CO CORN Proj. Pmts.

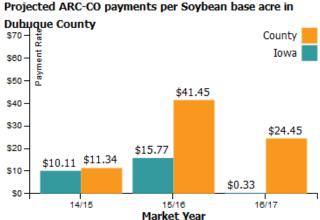
- State Average: \$8.43
- >\$20: 21 counties
- >\$30: 7 counties:
  - Grundy \$48
  - Johnson \$68
  - Mills \$39
  - Palo Alto \$30.1
  - Webster \$33
  - Wright \$36

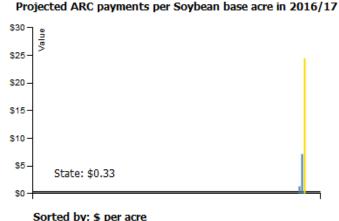
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# ARC-CO BEANS Proj. Pmts. Oct 2017 (for 2016/17)





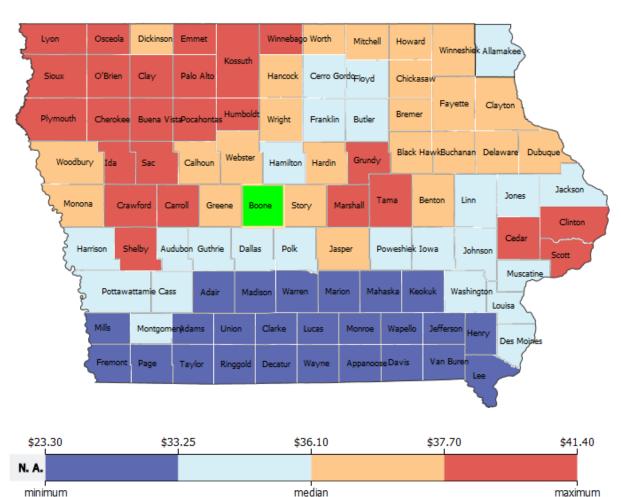


# ARC-CO CORN Proj. Pmts.

- State Average: \$0.33
- >\$0: 3 counties
  - Dubuque \$24
  - Washington \$7
  - Clinton \$1

# PLC CORN Proj. Pmts Oct 2017 (for 2016/17)

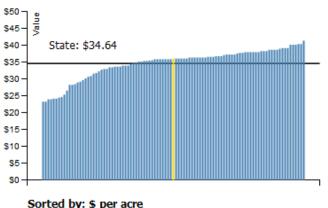




#### Projected PLC payments per Corn base acre in Boone County



#### Projected PLC payments per Corn base acre in 2016/17



# PLC Projected Payments Oct 2017 (for 2016/17)

## **CORN:**

- ALL counties >\$23 per corn base acre
- State average: \$35
- 1st time: PLC payments>ARC-CO payments

## **SOYBEANS:**

No payments for 3<sup>rd</sup> year

# Summary

- Expect low margins in 2017
- Visit with:
- ✓ Agronomist control costs?
- ✓ Lender refinance, lower payments?
- √ Tax advisor refunds from previous years?
- ✓ Crop insurance agent change coverage?
- Use resources @ Ag Decision Maker: http://www.extension.iastate.edu/agdm/

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### Farm Management Specialists:

http://www.extension.iastate.edu/agdm/help.html

#### **AgDM Specialists**

If you want information on a specific topic or help with a specific problem, contact one of the specialists listed below.

|Field Specialists| |Campus Specialists| |Links|

#### Field Specialists



Melissa O'Rourke Winneshiek County Office 325 Washington St, Suite B Decorah Iowa 52101 tel. 563-382-2949 email

@MelissalSU



Kelvin Leibold 524 Lawler, lowa Falls 50126 tel. 641-648-4850 email



Steve Johnson 1625 Adventureland Drive, Ste A., Altoona, IA 50009 tel. 515-957-5790 email



Charles Brown
Mahaska County Extension Office
212 N. I Street
Oskaloosa, IA 52577
tel. 641-673-5841
email



Tim Eggers 311 E. Washington, Clarinda 51632 tel. 712-542-5171 email



Ryan Drollette 3109 Old Hwy 218 S lowa City, IA 52246 tel. 319-337-2145 email



Dave Baker 10861 Douglas Avenue, Urbandale 50322-2042 tel. 515-252-7801 toll free: 1-877-232-1999 email



Shane Ellis 1205 West US Hwy 30, Suite G Carroll, IA 51401 tel. 712-792-2364 email



Ann M. Johanns 315 Main Street Osage, IA 50461 tel. 641-732-5574 email

## Financial Planning Associates:

David Entriken, Webster City, 515-835-1565, <a href="mailto:decoration-decoration-new">dfe1943@yahoo.com</a>
Jim Dane, Iowa City, 319-354-3963, <a href="mailto:jim@dane.org">jim@dane.org</a>
Roger Stewart, Red Oak, 712-623-6316, <a href="mailto:rogstewredoak@gmail.com">rogstewredoak@gmail.com</a>
Mark Olsen, Newell, 712-660-1597, <a href="mailto:olsen\_

https://www.extension.iastate.edu/agdm/articles/johanns/JohMar15.html

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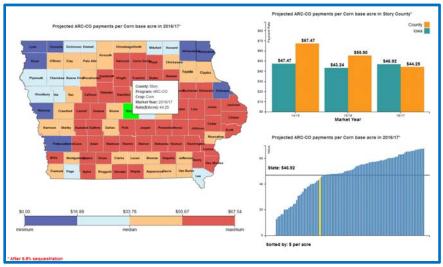
## Farm and agribusiness management info: http://www.extension.iastate.edu/agdm/





### Farm Bill Payments:

http://www.card.iastate.edu/





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# Thank you for your attention!

## **Questions?**

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